National Association of Attorneys General

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Thursday, June 21
If It is Broke[n], Fix It: Innovative Approaches to Diagnosing, Repairing, and Improving Systems

NAAG 2018 Summer Meeting
New Orleans, La. | June 19-21, 2018
NAAG Summer Conference

If It is Broke[n], Fix It: Innovative Approaches to Diagnosing, Repairing, and Improving Systems

Mallory O’Brien, MS, PhD
June 21, 2018
Diagnosing, Repairing, Improving
Public Health Model

Criminal Justice Model

The Epidemiologic Triangle

Host

Agent

Environment

Offender

Place

PROBLEM

Target/victim
The Public Health Model

1. SCANNING
   Identify/Describe the Problem

2. ANALYSIS
   ID Persons, Doc Scope; Determine Cause; Social Context

3. RESPONDING
   Collaborate on Solution; Community Involvement; Action Plan

4. ASSESSMENT
   Process/Impact Evaluation Assessment

SARA

Define the problem
Identify risk and protective factors
Develop and test prevention strategies
Assure widespread adoption
Overview of the Review Model
Review Models

• Child Death Reviews
• Fetal Infant Mortality Reviews
• Homicide Reviews
• Critical Incident Reviews
• Sentinel Event Reviews
• Morbidity Mortality Review
• Sexual Assault Reviews
Premise of Review Models

• In Depth Case Review
• Multi-agency, multi-disciplinary
• Better, more detailed, timely information
• Identification of risk and protective factors
• Identification of missed opportunities
• Development and implementation of data driven prevention/intervention strategies
• Timely dissemination of findings
• Prevention of future events
Overview of the Homicide Review Model
Overview
Milwaukee Homicide Review Commission
Criminal Justice Review Partners

• Milwaukee Police Department
• City Attorney’s Office
• District Attorney’s Office
• Medical Examiner’s Office
• High Intensity Drug Trafficking Area Program
• Milwaukee Housing Authority
• Milwaukee Public Schools Public Safety Division
• Delinquency and Court Services Division
• FBI
• Milwaukee Fire Department
• Federal Probation and Parole
• Office of the Chief Judge
• US Marshal Service
• WI Department of Corrections (Adult and Juvenile)
• US Attorney’s Office
• US Drug Enforcement Agency
• Bureau of Alcohol, Tobacco, Firearms and Explosives
• US Immigrations and Customs Enforcement
• WI Department of Justice, Division of Criminal Investigation
• Milwaukee County Sheriff
• Public Defender
Overview
Milwaukee Homicide Review Commission

Community Service Partners

- Center for Urban Population Health
- Community Advocates
- Counseling Center of Milwaukee
- Crime Victim's Services through the Wisconsin Department of Justice
- Department of Neighborhood Services
- FORGE
- Hope House
- Journey House
- League of Young Voters
- LGBT Community Center
- Metcalfe Park Neighborhood Services
- Medical College of Wisconsin
- National Alliance of Mental Illness
- MPD Community Liaison Officers
- Community Prosecution Unit
- Peace Learning Center
- Project Ujima
- RISE
- Running Rebels
- Safe Schools Initiative (w/ Marquette)
- Safe & Sound, Inc.
- Sherman Park Association
- Social Development Commission
- Southside Organizing Committee
- Sojourner Family Peace Center
- State Office of Minority Health
- Urban Underground
- Wisconsin Community Services
- WI Anti-Violence Effort (WAVE)
- YMCA
- New Hope Project/YWCA

Partial List
Overview

Milwaukee Homicide Review Commission

Keys to Success

• Building trust and information sharing between agencies.
• Providing opportunities to network and work together (multi-agency collaboration).
• Acting on recommendations, having results.
• Valuing and drawing on expertise from various disciplines and perspectives.
• Providing timely data on violent crimes.
• Confidentiality
Overview
Milwaukee Homicide Review Commission

National Institute of Justice (NIJ) Evaluation

- **Formative:** Document implementation of MHRC through observation and pre-, mid-, post-term interviews with key informants
- **Process:** Document project progress; assess capacity of project to facilitate MPD’s and Milwaukee’s capacity to use strategic problem analysis techniques to reduce violent crime in the City
- **Outcome:** Assess any improvements in data quality resulting from MHRC process and evaluate any changes in monthly homicide and shooting rates occurring in treatment as compared to control districts in the City
NIJ Evaluation

Blue = Intervention Districts
Grey = Control Districts

2005- 2007
52% reduction in pilot districts
compared to a
9.2% reduction in control districts
Overdose Fatality Reviews
Overdose fatalities are preventable.
Overdose Fatality Reviews

• A **systematic process** used to examine the underlying cause of overdose fatalities in real time and problem solve.

• The overdose fatality review team is made up of an **interdisciplinary group** of practitioners that meet regularly to discuss the cause of recent or past overdose fatalities and ways to prevent similar overdose fatalities from happening in the future.
OFR Partners

Medical Examiner/Coroner’s Office   WI Department of Justice
Police/Sherriff                   WI Department of Corrections
EMS/Fire Department               WI Department of Children and Families
Hospital Systems                 WI Department of Health Services
Colleges/Universities/Schools    Social Services Providers
District Attorney’s Office       Public Health
Courts – Treatment, Alternative and Diversions (TAD) Treatment Providers
HITDA                            Community Service Providers
PDMP                             Mental Health Professionals
Clergy
Overdose Fatality Review
Recommendations

- Recommendations sometimes lead to the identification of new recommendations
- Recommendations evolve over time
- Subcommittees such as the are used to implement a series of related recommendations
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