not include independent franchise operators.

1	II. INVESTIGATION			
2	2.1 Budget Blinds currently has approximately 40 independently owned and			
3	operated franchise locations in Washington. No locations are owned or operated by Budget			
4	Blinds.			
5	2.2 Prior to Q1 2018, Budget Blinds included language in paragraph 8.8(c)(ii) of its			
6	franchise agreement that restricted a franchisee's post-termination ability to solicit or hire			
7	workers from another franchisee or Budget Blinds (the "8.8(c)(ii) provision"). Specifically, the			
8	8.8(c)(ii) provision stated:			
9	8.8(c) For a continuously uninterrupted period of two years, beginning			
10	with the "beginning date" [expiration, termination or transfer] specified below, Franchisee will not, directly or indirectly, for itself, or through, on behalf of or in			
11	conjunction with any other person: (ii) Employ, or seek to employ, any person who is at that			
12	time, or has been within the preceding six months, employed by Franchisor or by any other franchisee or			
13	developer of Franchisor, or otherwise directly or indirectly induce those people to leave their			
14	employment, except as permitted under any existing franchise agreement between Franchisor and			
15	Franchisee.			
16	In Q1 2018, Budget Blinds removed this provision from its standard franchise agreement			
17	several months before the Washington Attorney General's investigation into Budget Blinds'			
18	hiring practices.			
19	2.3 The Attorney General asserts that the foregoing contract language constitutes a			
20	contract, combination, or conspiracy in restraint of trade in violation of the Consumer			
21	Protection Act, RCW 19.86.030.			
22	2.4 Budget Blinds expressly denies that the contract provision described above			
23	constitutes a contract, combination, or conspiracy in restraint of trade in violation of the			
24	Consumer Protection Act, RCW 19.86.030, or any other law, and expressly denies it has			

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engaged in any conduct that constitutes a contract, combination, or conspiracy in restraint of

trade. Budget Blinds believes that the contract provision was adopted to encourage franchisees

1	to make the investments necessary to develop a well-trained, high quality, and stable		
2	workforce in their locations, which in turn strengthened Budget Blinds' brand and individual		
3	Budget Blinds locations' ability to compete against other branded companies, among other		
4	reasons. Budget Blinds enters into this AOD to formalize its existing practice and accelerate		
5	removal of the provision from its Washington franchise agreements and avoid protracted and		
6	expensive litigation that could be brought by the State if it does not enter into this AOD.		
7	Pursuant to RCW 19.86.100, neither the existence of this AOD nor any of its terms shall be		
8	construed as an admission of law or fact, or any liability, misconduct, or wrongdoing on the		
9	part of Budget Blinds.		
10	III. ASSURANCE OF DISCONTINUANCE		
11	3.1 Subject to the paragraphs above, Budget Blinds agrees:		
12	3.1.1. As of Q1 2018, it removed the 8.8(c)(ii) provision from its current		
13	standard franchise agreement and will no longer include 8.8(c)(ii) or other similar provisions		
14	that purport to restrict a franchisee's ability to solicit or hire employees from Budget Blinds or		
15	other franchisees in any future franchise agreement nationwide;		
16	3.1.2. As in the past, it will not enforce the 8.8(c)(ii) provision in any of its		
17	existing franchise agreements, and will not seek to intervene or defend in any way the legality		
18	of the 8.8(c)(ii) provision in any litigation in which a franchisee may claim third-party		
19	beneficiary status rights to enforce the 8.8(c)(ii) provision in an existing Budget Blinds		
20	franchise agreement;		
21	3.1.3. Within 14 days after the entry of this AOD, it will make all of its		
22	franchisees aware of the entry of this AOD and make a copy available if requested;		
23	3.1.4. It will notify the Attorney General's Office if it learns of any effort by a		
24	Washington Budget Blinds franchisee to enforce paragraph 8.8(c)(ii).		
25	3.2 Within 90 days of entry of this AOD, Budget Blinds will endeavor to amend all		

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 $franchise \ agreements \ with \ Washington \ Budget \ Blinds \ franchisees \ to \ remove \ the \ 8.8(c)(ii)$

-	provision in its existing franchise agreement. However, for the avoidance of doubt, Budget
	Blinds is under no obligation to offer its franchisees any consideration, monetary or otherwise,
	in order to induce them to sign the proposed amendment, nor will Budget Blinds be required to
	take, or threaten to take, any adverse action against any such franchisees if they refuse to do so
	If any Washington franchise owner declines to amend its franchise agreement within 7 days
	prior to the 90-day deadline, Budget Blinds shall provide the name and address of any such
	franchise owner to the Office of the Attorney General. A decision by a Budget Blinds
	franchisee not to amend its franchise agreement, or not to do so within 90 days of this AOD,
-	shall not mean that Budget Blinds has not complied with its obligations under this AOD. This
	provision shall be deemed satisfied with regard to each Washington Budget Blinds franchisee
	by either the amendment of such franchisee's franchise agreement(s) to remove the 8.8(c)(ii)
	provision or by Budget Blinds providing the name and address of such franchisee to the Office
-	of the Attorney General.

- 3.3 As of Q1 2018 and going forward, Budget Blinds will not include the 8.8(c)(ii) provision in its franchise agreement for all franchisees nationwide, including for (a) new franchisees signing franchise agreements for the first time after the date of this AOD, (b) existing franchisees whose franchise agreements have expired and/or are otherwise subject to renewal, rebuild or relocation, and (c) franchisees who are acquiring a Budget Blinds business or another franchisee's business (*i.e.*, assignment) assuming they sign a new franchise agreement as part of the transaction.
- 3.4 Within 30 days of the conclusion of all time periods referenced in this section III, Budget Blinds will submit a declaration to the Attorney General's Office signed under penalty of perjury stating that it has complied with all provisions of this AOD or, if circumstances beyond Budget Blinds' control prevent compliance with any paragraph within the specified time frame, Budget Blinds will describe its efforts to satisfy the paragraph's requirements and the relevant extenuating circumstances.

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IV. ADDITIONAL PROVISIONS

- 4.1 This AOD is binding on, and applies to Budget Blinds, including each of its respective directors, officers, managers, agents acting within the scope of their agency, and employees, as well as their respective successors and assigns, controlled subsidiaries, divisions, groups, affiliates, partnerships, and joint ventures, or other entities through which Budget Blinds may now or hereafter act with respect to the conduct alleged in this AOD.
- 4.2 This is a voluntary agreement and it shall not be construed as an admission of any law, fact, liability, misconduct, evidence of violation or wrongdoing on the part of Budget Blinds. By entering into this AOD, Budget Blinds does not agree or concede that the claims, allegations and/or causes of action which were threatened by and/or could have been asserted by and/or could have been asserted by the Attorney General have any merit and Budget Blinds expressly denies the existence of any facts pertaining to Budget Blinds that could support any such claims, allegations, and/or causes of action. However, proof of Budget Blinds' attempt to enforce the 8.8(c)(ii) provision in Washington after the date of this AOD shall be prima facie evidence of a violation of RCW 19.86.030, thereby placing upon the violator the burden of defending against imposition by the Court of injunctions, restitution, costs and reasonable attorney's fees, and civil penalties of up to \$2,000.00 per violation.
- 4.3 Budget Blinds will not, nor will it authorize any of its officers, employees, representatives, or agents to state or otherwise contend that the State of Washington or the Attorney General has approved of, or has otherwise sanctioned, the language described in paragraph 2.2 above with respect to the 8.8(c)(ii) provision in Budget Blinds' franchise agreement.
- Budget Blinds' compliance with this AOD resolves all issues raised by the State of 4.4 Washington and the Antitrust Division of the Attorney General's Office under the Consumer Protection Act and any other statutes relating to the acts set forth in paragraph 2.2 - 2.4 above. Subject to paragraph 4.2, the State of Washington and the Antitrust Division of the Attorney

1	General's Office shall not file suit or take any further investigative or enforcement action against			
2	Budget Blinds with respect to the acts set forth above that occurred before the date of entry of this			
3	AOD, or against independent Budget Blinds franchisees in Washington who agree to the			
4	amendment described in paragraph 3.2 above within 90 days of the entry of this AOD with			
5	respect to acts that occurred before the date of such amendment.			
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7	APPROVED ON this day of, 2018.			
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0	JUDGE/COURT COMISSIONER			
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1	Presented by:			
2	ROBERT W. FERGUSON			
3	Attorney General			
4	DAILH DAO (WGDA) - 52275)	•		
5	RAHUL RAO (WSBA No. 53375) Assistant Attorney General			
6	Antitrust Division Attorneys for State of Washington			
7	Office of the Attorney General 800 Fifth Avenue, Suite 2000			
8	Seattle, WA 98104			
9				
10	Agreed to and approved for entry by:			
11	BUDGET BLINDS, LIJC			
12	Xu Cili	Muant		
13	Daniel J. Oates, WSB No. 39334	Budget Blinds, LLC		
14	MILLER NASH GRAHAM & DUNN LLP 2801 Alaskan Way, Suite 300	By: Jennie Amante		
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18	and			
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