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| 6 | 5 STATE OF WASHINGTON | | | | |
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| 8 | IN RE: FRANCHISE NO POACHING NO. $19 - 2 - 12892 - 5$ | S RA | | | |
| 9 | ODOBA RESTAURANT | • | | | |
| 10 | (QDOBA RESTAURANT CORPORATION ASSURANCE OF DISCONTINUANCE | | | | |
| 11 | CORPORATION) | | | | |
| 12 | | | | | |
| 13 | The state of Washington, by and through its attorneys, Robert W. Ferguson, Attorney | | | | |
| 14 | General, and Rahul Rao, Assistant Attorney General, files this Assurance of Discontinuance | | | | |
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| 16 | | | | | |
| 17 | 1.1 In January 2019, the Attorney General initiated an investigation into Qdoba | | | | |
| 18 | Restaurant Corporation (QRC) relating to its hiring practices. | | | | |
| 19 | 1.2 QRC is a Colorado corporation with its principal office or place of business in | | | | |
| 20 | | | | | |
| 21 | are in the business of offering burritos, tacos, salads, quesadillas, chips, a variety of dips and | | | | |
| 22 | | | | | |
| 23 | customers. | | | | |
| 24 | 1.3 For the purposes of this AOD, QRC includes its directors, officers, managers, | | | | |
| 25 | agents acting within the scope of their agency, and employees as well as its successor and | | | | |
| 26 | assigns, controlled subsidiaries, and predecessor franchisor entities. | | | | |
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ATTORNEY GENERAL OF WASHINGTON Antitrust Division 800 Fifth Avenue, Suite 2000 Seattle, WA 98104-3188 (206) 464-7744

П. **INVESTIGATION** 1 2.1 QRC has 27 stores in the state of Washington as of the date hereof. Three of 2 these stores are owned and operated by franchisees and 24 are owned and operated by QRC. 3 2.2 In the past, the franchise agreements entered into between QRC and its 4 franchisees have provided that franchisees subject to such agreements may not solicit 5 employees of QRC or other Qdoba franchisees (the "No Solicitation Provision") or hire 6 employees of QRC or other Qdoba franchisees within six months after termination of the 7 employment (the "No Hire Provision"). 8 The Attorney General asserts that the foregoing conduct of ORC and its 2.39 franchisees constitutes a contract, combination, or conspiracy in restraint of trade in violation 10 of the Consumer Protection Act, RCW 19.86.030. 11 2.4 QRC and its current and former franchisees expressly deny the conduct 12 described above constitutes a contract, combination, or conspiracy in restraint of trade in 13 violation of the Consumer Protection Act, RCW 19.86.030, or any other law, and expressly 14 deny they have engaged in conduct that constitutes a contract, combination, or conspiracy in 15 restraint of trade, or violates any other law or regulation. QRC enters into this AOD to avoid 16 protracted and expensive litigation. Pursuant to RCW 19.86.100, neither this AOD nor its 17 terms shall be construed as an admission of law, fact, liability, misconduct, or wrongdoing on 18 the part of QRC or any of its current or former franchisees. 19 ASSURANCE OF DISCONTINUANCE III. 20 3.1 Subject to paragraph 2.4 above, QRC agrees: 21 3.1.1. It will no longer include the No Solicitation Provision or the No Hire 22 Provision in any of its future franchise agreements after the date hereof; 23 3.1.2. It will no longer enforce the No Solicitation Provision or the No Hire 24 Provision in any of its existing franchise agreements, and will not seek to intervene or defend 25

 $\frac{1}{26}$ in any action brought by the Attorney General's Office against a current franchisee in the state

of Washington to defend an existing No Solicitation Provision or No Hire Provision, provided
 such action is brought in accordance with, and consistent with, the provisions of this AOD;

3 3.1.3. It will notify all its franchise advisory counsel of the entry of this AOD
4 and make a copy available to them;

3.1.4. If, after the 21-day period set forth in paragraph 3.2 below, QRC
becomes aware of a franchisee with a store located in the state of Washington attempting to
enforce the No-Solicitation Provision or the No-Hire Provision, and QRC is unable to persuade
such franchisee to desist from enforcing or attempting to enforce such provision, QRC will
notify the Attorney General.

3.2 Within 21 days of entry of this AOD, QRC will send a letter to all of its current 10 franchisees with stores located in the state of Washington, stating that the Attorney General has 11 requested that the existing No-Solicitation Provision and No-Hire Provision be removed from 12 existing franchise agreements. The letter that QRC will send to its current franchisees in the 13 state of Washington will be substantially in the form of the letter attached hereto as Exhibit A. 14 That letter will enclose the proposed amendment that QRC is requesting that each of its 15 franchisees in the state of Washington agree to, which amendment will remove the No-16 Solicitation Provision and the No-Hire Provision. The proposed amendment that will be 17 included with each letter will be substantially in the form of the amendment attached hereto as 18 19 Exhibit B.

3.3 In addition to sending the letter to its current franchisees in the state of
Washington pursuant to paragraph 3.2 above, QRC will respond promptly to any inquiries
from such franchisees regarding the request to amend the terms of the franchise agreement and
will encourage its current franchisees in the state of Washington to sign the proposed
amendment. However, for the avoidance of doubt, QRC is under no obligation to offer its
franchisees any consideration-monetary or otherwise-in order to induce them to sign the
proposed amendment, or take any adverse action against such franchisees if they refuse to do

so. Within 120 days of entry of this AOD, QRC will provide copies of all executed
 amendments it has obtained with its current franchisees in the state of Washington to the
 Attorney General's Office. A decision by a franchisee not to amend its franchise agreement
 shall not mean that QRC has not complied with its obligations under this AOD.

3.4 If QRC learns that a current franchisee in the state of Washington intends in
good faith to sign the proposed amendment but is unable to do so within the time period
specified in paragraph 3.3, QRC will notify the Attorney General's Office to seek a mutually
agreeable extension. During any such extension, the Attorney General's Office will not take
further investigative or enforcement action against a franchisee.

3.5 As they come up for renewal during the ordinary course of business, QRC will
remove the No-Solicitation Provision and the No-Hire Provision from all of its existing
franchise agreements with its franchisees, unless expressly prohibited by law. In addition, QRC
will not include the No-Solicitation Provision or the No-Hire Provision in any franchise
agreement it signs after the date of this AOD.

3.6 Within 30 days of the conclusion of the time periods referenced in paragraph
3.3, QRC will submit a declaration to the Attorney General's Office signed under penalty of
perjury stating whether all provisions of this agreement have been satisfied.

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IV. ADDITIONAL PROVISIONS

4.1 This AOD is binding on, and applies to QRC, including each of its respective
directors, officers, managers, agents acting within the scope of their agency, and employees, as
well as their respective successors and assigns, controlled subsidiaries, predecessor franchisor
entities, or other entities through which QRC may now or hereafter act with respect to the
conduct alleged in this AOD.

4.2 This is a voluntary agreement and it shall not be construed as an admission of
law, fact, liability, misconduct, or wrongdoing on the part of QRC or any of its current or

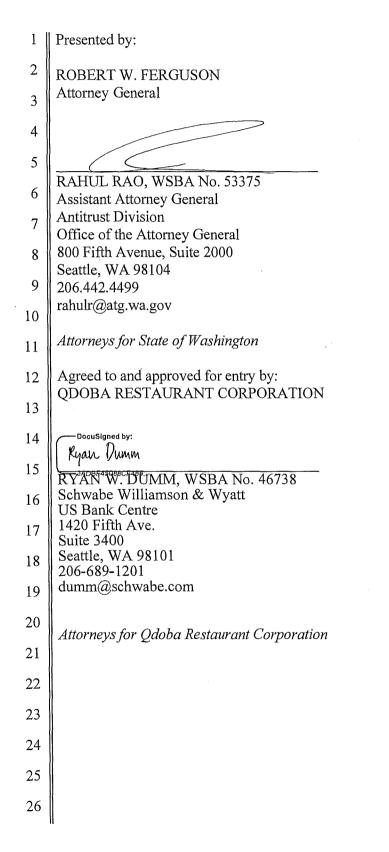
former franchisees. QRC and its current and former franchisees neither agree nor concede that 1 the claims, allegations and/or causes of action which have or could have been asserted by the 2 Attorney General have merit and QRC and its current and former franchisees expressly deny 3 any such claims, allegations, and/or causes of action. However, proof of failure to comply with 4 this AOD shall be prima facie evidence of a violation of RCW 19.86.030, thereby placing upon 5 the violator the burden of defending against imposition by the Court of injunctions, restitution, 6 costs and reasonable attorney's fees, and appropriate civil penalties under the Consumer 7 Protection Act. 8

9 4.3 QRC will not, nor will it authorize any of its officers, employees, representatives,
10 or agents to state or otherwise contend that the state of Washington or the Attorney General has
11 approved of, or has otherwise sanctioned, the conduct described in paragraph 2.2 with respect to
12 the No Solicitation Provision and No Hire Provision in QRC's franchise agreement.

4.4 This AOD resolves all issues raised by the state of Washington and the Antitrust 13 Division of the Attorney General's Office under the Consumer Protection Act and any other 14 related statutes pertaining to the acts of QRC and its current and former franchisees set forth in 15 paragraphs 2.1 - 2.3 above that may have occurred before the date of entry of this AOD, or that 16 occur between the date of the entry of this AOD and the conclusion of the 120 day period 17 identified in paragraph 3.3 above, and concludes the investigation thereof. Subject to paragraph 18 4.2, the state of Washington and the Antitrust Division of the Attorney General's Office shall not 19 file suit or take any further investigative or enforcement action with respect to the acts set forth 20 21 above that occurred before the date of entry of this AOD, or that occurs between the date of the entry of this AOD and the conclusion of the 120 day period identified in paragraph 3.3 above 22 against QRC or any of its current franchisees in the state of Washington that sign the proposed 23 amendment described in Section III, any of its former franchisees in the state of Washington, or 24 any of its current or former franchisees located outside the state of Washington. The Attorney 25 General reserves the right to take further investigative or enforcement action against any current 26

| 1 | franchisee in the state of Washing | ton identified pur | rsuant to paragraph 3.1.4 or any current | | |
|-----------|--|--------------------|--|--|--|
| 2 | franchisee in the state of Washington that does not sign the proposed amendment described in | | | | |
| 3 | Section III. | | | | |
| 4 | | | | | |
| 5 | APPROVED ON this | day of | , 2019. | | |
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| $\dot{7}$ | | | | | |
| 8 | | | JUDGE/COURT COMMISSIONER | | |
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DocuSigned by: Charles A. "Chip" Seigel III

CHARLES A. "CHIP" SEIGEL Chief Legal Officer Qdoba Restaurant Corporation

EXHIBIT A

[insert QRC Letterhead]

Franchisee Name, Address, City, State, Zip Code

Re: Washington AG No-Poaching Provisions Investigation

The Attorney General for the State of Washington (the "Washington AG") has recently undertaken an investigation into certain clauses in franchise agreements that restrict hiring or solicitation of employees, sometimes referred to as a "no-poaching" provisions. Earlier this year, as part of that investigation, the Washington AG sent a Civil Investigative Demand to us and a number of other franchisors who sell franchises in the State of Washington.

As you may know, under Section ______ of your franchise agreement(s), you agree that you would not "attempt, directly or indirectly, to entice or induce any employee of QRC or of another franchisee to leave such employment" and that you would not "employ such employee within six (6) months after his or her termination of employment with such employer." We do not agree that these clauses, or their enforcement, are unlawful in any way. However, to resolve the matter with the Washington AG and avoid costly and protracted litigation, we have agreed to not enforce this provision in existing franchise agreements with any Qdoba franchisee on a nationwide basis, and to not include the clause in any new Qdoba franchise agreements that are signed after the date of our agreement with the Washington AG.

The Washington AG has also required that we suggest that you enter into the attached amendment to your franchise agreements to formally remove the relevant language from Section _____. The Washington AG has agreed that, to the extent you sign the amendment, it will not assert any claims against you for conduct relating to Section _____ of the franchise agreement that occurred up to and including the date you sign the amendment. Accordingly, we strongly encourage that you sign each of the enclosed copies and return them to us. We will return one fully executed amendment to your attention.

Feel free to call me at ______ if you have any questions or would like to discuss.

Sincerely,

[signatory]

EXHIBIT B

AMENDMENT

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QDOBA RESTAURANT CORPORATION FRANCHISE AGREEMENTS

The Franchise Agreements for the Qdoba Restaurant Corporation franchised restaurants in the state of Washington between Qdoba Restaurant Corporation ("QRC") and the undersigned franchisee ("Franchisee") shall be amended in accordance with the following terms.

1. <u>Background</u>. QRC and Franchisee are parties to the Franchise Agreement(s) listed on Exhibit A hereto and incorporated herein by reference (as hereby amended, the "Franchise Agreements"), and Franchisee operates a franchised outlet in the state of Washington under each Franchise Agreement. QRC has determined that it is in the best interests of the franchise system to not enforce Section _____. The purpose of this Amendment to the Franchise Agreements is to document this change. All initial capitalized terms used but not defined in this Amendment shall have the meanings set forth in the Franchise Agreements.

2. <u>Modification of Terms</u>. As of the Effective Date (defined below) of this Amendment, Franchisee and QRC agree that Section _____ is hereby deleted from the Franchise Agreements and is of no further force or effect.

3. <u>Miscellaneous</u>. Except as specifically modified by this Amendment, the provisions of the Franchise Agreements shall remain in full force and effect. This document is an amendment to, and forms a part of, the Franchise Agreements. If there is an inconsistency between this Amendment and the Franchise Agreements, the terms of this Amendment shall control. This Amendment constitutes the entire agreement between the parties hereto, and there are no other oral or written representations, understandings or agreements between them, relating to the subject matter of this Amendment. This Amendment inures to the benefit of the parties hereto and their respective successors and assigns and will be binding upon the parties hereto and each of their respective successors and assigns. This Amendment may be executed in multiple counterparts, but all such counterparts together shall be considered one and the same instrument.

IN WITNESS WHEREOF, the parties hereto have executed and delivered this Agreement effective as ______, 2019 (the "Effective Date").

| QDOBA RESTAURANT CORPORATION | [FRANCHISEE] |
|---------------------------------|--------------|
| By: | By: |
| Name: | Name: |
| Title: | Title: |