



National Charities Conference

A joint program of the Center for Consumer Protection and the National Association of State Charity Officials

Oct. 7-9, 2025 | [THE WESTIN GREAT SOUTHERN](#)
310 S High Street, Columbus, OH

PUBLIC/VIRTUAL AGENDA(DRAFT)

ALL TIMES ARE EASTERN TIME

All sessions will take place in the Grand Ballroom unless otherwise noted.

MONDAY, OCTOBER 6

5:00 PM – 6:00 PM **Registration Opens**

6:00 PM – 10:00 PM **Optional Informal Social Event**

*Please join us for an optional informal evening social. We will meet in the hotel lobby to walk (16 minute/.08 mile) or share ride to the [Land-Grant Brewing Co.](#), 424 W. Town St. If you arrive after 6 pm, please join us! This venue offers a rotating selection of food trucks, beverages, and indoor/outdoor seating, so check the weather and their website for the latest information. **Transportation and meals on your own.***

TUESDAY, OCTOBER 7 – *Public, Government, and Virtual Attendees Welcome*

8:00 AM – 9:00 AM **Breakfast & Registration**

9:00 AM – 9:30 AM **Welcome & Introductory Remarks**

SPEAKERS:

Jonathan Blanton, First Assistant Attorney General, Ohio Attorney General's Office

Todd Leatherman, Director, National Association of Attorneys General
Center for Consumer Protection

Beth Short, President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office

9:30 AM – 9:45 AM

Fundraising Update

MODERATORS:

Caitlin Noble, *Supervising Deputy Attorney General, California Attorney General's Office*

Beth Short, *President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office*

9:45 AM – 10:30 AM

A View from the Sector During Challenging Times

The charitable sector faces new challenges with the change in federal administrations: funding cuts, DEI challenges, threats to exempt status, as well as cuts in staff at federal agencies. There has been a range of responses as everyone tried to keep abreast of the latest developments affecting charitable organizations. During this session private sector practitioners and government regulators will offer their current perspectives and prognostications about what might be ahead for the sector.

MODERATOR:

Beth Short, *President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office*

PANELISTS:

Jonathan Blum, *Holland & Knight, Dallas*

Michael Corey, *Executive Director, Human Service Chamber of Franklin County*

Yael Fuchs, *Loeb & Loeb, New York City*

10:30 AM – 10:45 AM

Break

10:45 AM – 11:00 AM

Fundraising Update

MODERATORS:

Caitlin Noble, *Supervising Deputy Attorney General, California Attorney General's Office*

Beth Short, *President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office*

11:00 AM – 11:45 AM

Defining Religious Organizations in Law and Practice

The line between religious identity and charitable purpose is increasingly under scrutiny, especially considering recent cases and regulatory challenges. This session will examine the evolving legal and regulatory landscape surrounding faith-based organizations and their interactions with state charity oversight. Using *Catholic Charities of the Archdiocese of Milwaukee, Inc. v. LIRC* as a key case study, the program will explore how courts and agencies determine whether an organization qualifies as “religious” for purposes of tax exemption, employment law, and charitable regulation. Attendees will also gain insight into why some churches, temples, mosques, and synagogues choose to seek 501(c)(3) recognition—and when they are exempt from doing so. And regulators will discuss some of the boundaries they take into account on fiduciary breaches involving faith-based organizations

MODERATOR:

Bill Sieck, Assistant Attorney General, Ohio Attorney General’s Office

PANELISTS:

Rev. Dr. David Ball, JD, Partner, Rosenberg & Ball, LPA**Linda Heinberg**, Assistant Attorney General, Transactions Section Chief of the New York Attorney General’s Charities Bureau

11:45 PM – 1:15 PM**Buffet Luncheon, Guest Speaker**

Please return to the main ballroom with your lunch for the session beginning at 12:15 pm.

12:15 PM

Supporting Charitable Activities – Better Than a Four-Point Play

Former Ohio State and NBA basketball star Clark Kellogg has always appreciated the value of the programs and services provided by the charitable sector since he was young. It was part of his DNA growing up which paired with his family’s values grounded in a strong faith commitment. Kellogg, who is a national television basketball announcer who escorts millions of Americans through the thrills of March Madness, has been even more committed and visible in supporting the sector following his pro sports career. Kellogg believes it is critical that Americans who are able identify various ways to support this critical work of charities. He also chairs

Columbus Foundation's board of trustees. He will also discuss how college athletes today can value and support charities through NIL and other approaches.

SPEAKER:

Clark Kellogg

1:15 PM – 1:30 PM

Break

1:30 PM – 2:15 PM

Update on Charitable Regulators' Activities

This session will highlight a number of activities and charitable enforcement actions that state regulators have taken the past year.

MODERATORS:

Cara Spencer, *Assistant Attorney General, District of Columbia Attorney General's Office*

Josh Studor, *Assistant Attorney General, Washington Attorney General's Office*

2:15 PM – 3:15 PM

Untangling the Maze: Complex Charitable Organizational Structures and Ethical Challenges

It is becoming more and more common to find charitable entities creating a wide array of organizational structures to accomplish their missions. But looking at the web of various types of tax exempted subsidiaries, and even for-profit entities thrown in the mix, can cause some to think a scorecard is needed to track all of the arms of a charitable octopus. This session will explore the wide array of organizational structures currently in use, and address some of the ethical minefields that practitioners and regulators in the field.

MODERATOR:

Leslie Friedlander, *Senior Assistant Attorney General, Oklahoma Attorney General's Office*

PANELISTS:

Gretchen Mote, *Director of Loss Prevention, Ohio Bar Liability Insurance Co.*

Michael Peregrine, *Partner, McDermott Will & Emery*

3:15 PM – 3:45 PM

Networking Break with Snacks

3:45 PM – 4:30 PM

Fundraising: Both Sides Now

Art Taylor headed up the Better Business Bureau's Wise Giving Alliance for 23 years, playing the role of watchdog and alerting donors how to be well-informed in handling their charitable contributions. Now he has taken the reins as CEO of the Association of Fundraising Professionals, a group that is always interested in developing new and exciting ways to raise badly needed resources for their charitable clients. Technology and other tools have been put to work in creative ways, approaches that often outpace the ability of regulators to keep pace. And, at the center of these issues is the need to ensure transparency and reliability for charities and the donors. Borrowing from his lifetime of experience, he will discuss what he sees as needs within the fundraising realm, as well as challenges and opportunities for charities and their fundraisers.

MODERATOR:

Jonathan Green, *Division Chief, Charities, Massachusetts Attorney General's Office*

SPEAKER:

H. Art Taylor, *Chief Executive Officer, Association of Fundraising Professionals*

4:30 PM – 4:45 PM

Fundraising Update

MODERATORS:

Caitlin Noble, *Supervising Deputy Attorney General, California Attorney General's Office*

Beth Short, *President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office*

4:45 PM – 5:00 PM

Closing Comments, Discussion, and Survey Reminder

Beth Short, *President of NASCO, Director of Outreach and Education, Ohio Attorney General's Office*

5:00 PM – 6:45 PM

Reception – [Grand ballroom and adjoining space](#)

6:45 PM – 9:00 PM

Informal Social Gathering Option

Please join us for an optional informal post-reception social gathering. We will meet in the hotel lobby to ride share (2.4 miles) to [Budd Dairy Co. Food](#)



NATIONAL ASSOCIATION OF STATE CHARITY OFFICIALS

*Hall, 1086 N. Fourth St., Columbus, OH, (10 kitchens, 3 bars, 1 rooftop, and Tuesday is Trivia Night!). **Transportation and meals are on your own.***

Thank you for attending the NAAG/NASCO Charities Conference!

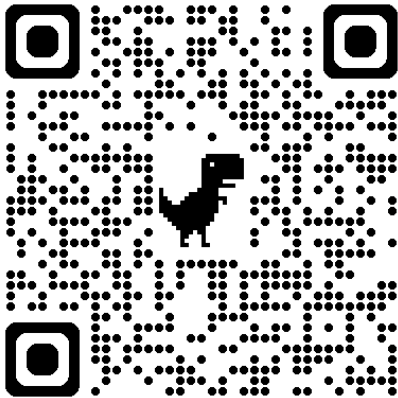
SAVE THE DATE

NAAG/NASCO Charities Conference

October 6–8, 2026

Scan the QR code to find speaker information, presentations, and materials on our event app.

Google Play NAAG Events



Apple Store NAAG Events

